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Journal of the Air Force C4ISR community ☆ January 2005

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4 COMMUNICATORS

6 HEADQUARTERS

8 MAJOR COMMANDS

20 DIRECT REPORTING UNITS

21 FIELD OPERATING AGENCIES

28 SUBORDINATE UNITS

This month's cover, themed "Almanac" is designed by Master Sgt. Karen Pettitt.

- 3 Air Force Communications and Information Workforce Statistics
- 4 Take a look back at Comm and Info's key communicators
- 6 Deputy Chief of Staff for Warfighting Integration
- 7 Director of Communications Operations
- Major Commands**
- 8 Air Combat Command
- 10 Air Education and Training Command
- 11 Air Force Materiel Command
- 12 Air Force Reserve Command
- 13 Air Force Space Command
- 15 Air Mobility Command
- 16 Air Force Special Operations Command
- 17 Pacific Air Forces
- 18 U.S. Air Forces in Europe
- Direct Reporting Units**
- 20 10th Communications Squadron
- 11th Wing
- Field Operating Agencies**
- 21 Air Force Weather Agency
- 22 Air Force Command, Control, Intelligence, Surveillance and Reconnaissance Center
- 23 Air Force Communications Agency
- 24 Air Force Frequency Management Agency
- 24 Air Force Pentagon Communications Agency
- 25 Air Force Flight Standards Agency
- 26 Air Force Services Agency
- 27 Air Force Agency for Modeling and Simulation

AFMC Subordinate Units

- 28 Materiel Systems Group
- Operations and Sustainment Group
- 29 38th Engineering Installation Group

ACC Subordinate Units

- 30 Air Intelligence Agency
- 31 Air Force Information Warfare Center
- 32 Air Force Information Warfare Battlelab

Other

- 33 Air National Guard
- 35 Air Force Communications and Information Career Field Management Team
- Communications and Information Officer Assignment Team

Call DSN 779-5690
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THE JOURNAL OF THE AIR FORCE C4ISR COMMUNITY

Gen. John P. Jumper
Air Force Chief of Staff

Lt. Gen. Tom Hobbins
Deputy Chief of Staff for
Warfighting Integration

Lt. Gen. Ronald E. Keys
Deputy Chief of Staff for Air and
Space Operations

Lt. Gen. Donald J. Wetekam
Deputy Chief of Staff for
Installations and Logistics

Maj. Gen. Charles E. Croom Jr.
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DCS for Warfighting Integration

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Stories should be in Microsoft Word format and should be no longer than 600 words. Photographs should be at least 5x7 in size and 300 dpi. Submit stories via e-mail to intercom@scott.af.mil.

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Comments to the staff

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AWARDS FOR 2003

Most Improved Magazine & Honorable Mention
Clarion Award * Women in Communications
Award of Excellence - Internal Magazine
NAGC Blue Pencil Competition
Best Online Newspaper
Air Force Media Contest
Best Designed Publication
DoD's MILGRAPH Competition

AF to consolidate information technology directorates

WASHINGTON — Secretary of the Air Force Dr. James G. Roche announced the Air Force is preparing to consolidate three headquarters organizations into a single directorate responsible for networks and warfighting integration.

Warfighting Integration, Chief Information Officer, and Communications Operations will be reorganized into Networks & Warfighting Integration-Chief Information Officer in an effort to best integrate current and emerging technologies with warfighting operations.

The move will provide a single organization for policy formulation and execution for the entire suite of responsibilities currently handled by the three organizations.

“The Air Force has long recognized the growing dependence of warfighters and decision-makers on information generated and shared across worldwide networks,” said Secretary Roche.



“Successful provision of warfighting integration requires an enterprise approach of total information cycle activities including people, processes and technology.” The Air Force

Pentagon Communications Agency, which is responsible for day-to-day operations of the computers and networks supporting the Air Force headquarters, will be transferred from Communications Operations to the Administrative Assistant of the Air Force as part of the reorganization.

Secretary Roche and Gen. Jumper have asked the Vice Chief of Staff, Gen. T. Michael Moseley, and William A. Davidson, the administrative assistant who serves as the senior career civilian adviser, to develop a comprehensive plan to effect this transformation and provide an implementation plan.

The new director of Networks & Warfighting Integration will also serve as the chief information officer. The director will be a lieutenant general with a career Senior Executive Service deputy and will report to the Air Force secretary and provide support to the Air Force chief of staff as necessary.

Air Force Communications & Information workforce stats

Air Force Career Field Managers		AFCA Executive Agents	
33S Comm Officer	Col. Holly Lyon, DSN 425-6186	33S Comm Officer	Maj. Greg Krager, DSN 779-6199
2E Comm Elect	CMSgt. Larry Watlington, DSN 425-1509	2E Maintenance	CMSgt. Ed Martinez, DSN 779-6202
3A Info Mgmt	CMSgt. John Snead, DSN 425-1502	3A Info Mgmt	CMSgt. Terrie Powell, DSN 779-6206
3C Comm Computers	CMSgt. Deb Snyder, DSN 425-1504	3C Computers	CMSgt. Chris Campbell, DSN 779-6201
3V Visual Info	CMSgt. Althea Frost, DSN 425-6137	3V Visual Info	SMSgt. Joe Vance, DSN 779-6207
8M Postal	CMSgt. John Snead, DSN 425-1502	8M Postal	CMSgt. Terrie Powell, DSN 779-6206
Civilian - Sr Grade	Ms. Celeste Richardson, DSN 227-1281	Civilian	Mr. Greg Skinner, DSN 779-5017
Civilian - Jr Grade	Ms. Delois Jackson, DSN 425-1521		

OFFICERS: 4,543

Female: 780

Male: 3,763

Average Age: 35

Education Levels:

Bachelors: 2,225

Masters: 2,148

PhD: 26

Prof: 3

ENLISTED: 40,079

Female: 9,004

Male: 31,075

Average Age: 30

Education Levels:

Bachelors: 2,174

Masters: 288

CIVILIAN: 35,626

Female: 22,387

Male: 13,239

Average Age: 46

Education Levels:

Bachelors: 6,242

Masters: 2,236

PhD: 34

Prof: 10



AIR STAFF COMMUNICATORS



**Maj. Gen.
Francis Ankenbrandt**
1947-1951



**Maj. Gen.
Raymond Maude**
1951-1953



**Maj. Gen.
Gordon Blake**
1953-1956



**Maj. Gen.
Alvin Pachynski**
1956-1958



**Maj. Gen.
Lee Paschall**
1971-1974



**Maj. Gen.
Robert Edge**
1974-1977



**Maj. Gen.
Robert Herres**
1977-1979



**Maj. Gen.
William McLaren Jr.**
1979-1981



**Lt. Gen.
Carl O'Berry**
1992-1995



**Lt. Gen.
John Fairfield**
1995-1996



**Lt. Gen.
William Donahue**
1996-2000



**Maj. Gen.
Harold Grant**
1958-1961



**Maj. Gen.
John Bestic**
1961-1962



**Maj. Gen.
J. Francis Taylor Jr.**
1962-1965



**Maj. Gen.
Gordon Gould Jr.**
1965-1971



**Maj. Gen.
Gerald Prather**
1981-1984



**Maj. Gen.
John Stihl**
1984-1986



**Maj. Gen.
Robert Ludwig**
1986-1989 & 1990-1992



**Brig. Gen.
Albert Edmonds**
1989-1990



**Lt. Gen.
John Woodward Jr.**
2000-2002



**Lt. Gen.
Leslie Kenne**
2002-2003



**Lt. Gen.
William Hobbins**
2003-Present



Deputy Chief of Staff, Warfighting Integration

Headquarters: Pentagon, Washington, D.C.

<https://www.xi.hq.af.mil>

Mission: The Deputy Chief of Staff, Warfighting Integration is responsible for improving the integration of Air Force manned, unmanned, and space systems for command, control, communications, computers, intelligence, surveillance, and reconnaissance as part of the Joint and Combined forces. AF/XI provides the leadership, direction, policy and resources to capitalize on the technologies, concepts of operations, and organizational changes necessary to achieve horizontal integration and interoperability. The DCS interacts directly with the services, JCS, OSD, OMB, and Congress on C4ISR integration issues. The DCS develops policy and allocation guidelines governing the use of C4ISR systems and resources. It ensures C4ISR doctrine, systems architecture, concept development, and implementation meet warfighter needs. The DCS is also responsible for all Air Force plans, architectures, processes, innovation, and program evaluation of C4ISR systems.



Tech. Sgt. Erik Gudmundson / 380th ECS

XI: DCS for Warfighting Integration

Lt. Gen. William T. Hobbins
DSN 224-4144; Comm (703) 614-4144

XI-2: Asst DCS for Warfighting Integration

SES Rob C. Thomas II
DSN 224-1605; Comm (703) 697-1605

XIC: Directorate of C4ISR Infostructure

Maj. Gen. Charles E. Croom, Jr.
DSN 227-1326; Comm (703) 697-1326

XII: Directorate of C4ISR Integration

Maj. Gen. Gregory H. Power
DSN 225-1833; Comm (703) 695-1833

XIP: Directorate of Resource Planning

Col. Brenda J. Gregory
DSN 227-3943; Comm (703) 697-3943

XIW: Directorate of Architecture and Operational Support Modernization

SES David Tillotson III
DSN 225-1839; Comm (703) 695-1839

af.xi@pentagon.af.mil

Fax: DSN 222-7512; Comm (703) 692-7512
Address: HQ USAF/XI, 1800 Air Force Pentagon
Washington DC 20330-1800

People assigned

Officers	85
Enlisted	10
Civilians	37
Contractors	61

IMAs 15

Field Operating Agencies

Air Force Command, Control, Intelligence, Surveillance and Reconnaissance Center, Langley AFB, Va.
Air Force Agency for Modeling and Simulation, Orlando, Fla.
Air Force Communications Agency, Scott AFB, Ill.
Air Force Frequency Management Agency, Alexandria, Va.

HQ USAF Director of Communications Operations

Headquarters: Pentagon, Washington, D.C.

www.il.hq.af.mil/ilc

Mission: The Directorate of Communications Operations provides communications superiority for the Total Force. ILC leads the Air Force in current communications operations by delivering robust, full-spectrum communications capabilities to support MAJCOM and combatant commander requirements. ILC acts as the Air Staff's directorate for crisis response and contingency operations for communications and information, and focuses on day-to-day operations of the C&I systems to include planning, programming, resource allocation, and program evaluation for the management, use and security of communications, computers and visual information systems. ILC is also responsible for secure, reliable, and robust global communications and networks supporting the Air and Space Expeditionary Force, combatant commands and MAJCOMs.

ILC: Director, Communications Operations, DCS/Installations and Logistics

Brig. Gen. Ronnie D. Hawkins
DSN 425-6100; Comm (703) 588-6100

ILC-2: Deputy Director

Mr. Richard L. Testa
DSN 425-6100; Comm (703) 588-6100

ILC-3: Associate Director

Col. Patrick W. Phillips
DSN 425-6190; Comm (703) 588-6190

ILCO: Global C4 Operations division

Col. Mike Sinisi
DSN 425-7820; Comm (703) 588-7820



Staff Sgt. Adrian Cadiz / 3rd CS

ILCS: Information Technology Management Branch

Ms. Essye Miller
DSN 425-1522; Comm (703) 588-1522

ILCX: C4 Resource Division

Col. Holly Lyon
DSN 425-6186; Comm (703) 588-6186

af.ilc@pentagon.af.mil

Fax: DSN 426-3538; Comm (703) 698-3538
Address: HQ USAF/ILC, 1030 Air Force Pentagon
Washington DC 20330-1030

People assigned

Officers	35	Civilians	25
Enlisted	10	Contractors	16

Field Operating Agencies

Air Force Pentagon Communications
Agency, Washington D.C.



Air Combat Command

Headquarters: Langley AFB, Va.

<https://wwwmil.acc.af.mil/>

Mission: Air Combat Command communications and information warriors provide strategic direction, policy, and resources to four numbered air forces, 15 major bases, and 15 other major units. In addition, they are lead agents for the combat air forces, including representatives from USAFE, PACAF, AFSOC, AFSPC, AFRC and ANG. The more than 12,400 communications professionals in ACC are integral to the mission of delivering "rapid, decisive and sustainable airpower, anytime, anywhere." Together, they link systems and programs into integrated warfighting infrastructures, providing command, control, communications, computer, information, intelligence, surveillance, and reconnaissance capabilities. In this capacity, HQ ACC/SC staff fulfills a wide range of roles and responsibilities including guidance for Air and Space Expeditionary Force capability, deployable communications, and air operations command and control.

The team also integrates and provides life-cycle management for airborne, deployable, air control, navigational/landing systems and survivable strategic systems. ACC remains focused on its responsibilities to Combatant Commanders, coalition and aerospace expeditionary forces and units during wartime, exercises and daily operations. HQ ACC/SC is also responsible for Information Operations integration and Air Force Network Operations implementation. As the Air Force's lead command, ACC plays a key role in leveraging these emerging capabilities.



Tech. Sgt. Ben Bloker / 1st CS

SC: Director, Communications and Information Systems

Brig. Gen. John W. Maluda
DSN 574-3218

SC-2: Deputy Director, CIS

Col. Roland N. LeSieur
DSN 574-3210

SCE: Executive Officer

DSN 574-2709

SCE: Executive Officer – Personnel

DSN 574-2471

SC-DAG: Director's Action Group

DSN 574-3468

SCEA: Executive Services

DSN 574-4520

SCC: Combat/Base Systems

DSN 574-3008

SCG: ANG Assistant to SC

DSN 574-2556

People assigned

Officers 50 Enlisted 57 Civilians 60 Contractors 67

SCN: Networks:

DSN 574-4303

SCW: Warfighter C3 Support:

DSN 574-3225

SCX: Plans and Resources:

DSN 574-4717

acc.sc@langley.af.mil

Fax: DSN 574-2226

Address: HQ ACC/SC 180 Benedict Ave, Suite 210
Langley AFB, VA 23665-1993**ACC Contacts****1st AF/A6 (CONR/A6)**
Tyndall AFB, Fla.
DSN 523-3095**601st ACOMS, Tyndall AFB, Fla.**
DSN 523-0679**8th AF/A6 (608th ACOMS)**
Barksdale AFB, La.
DSN 781-5251**9th AF/A6 (609th ACOMS)**
Shaw AFB, S.C.
DSN 965-2725/1472**12th AF/A6 (612th ACOMS)**
Davis-Monthan AFB, Ariz.
DSN 228-2102**1st CS, Langley AFB, Va.**
DSN 574-2657**2d CS, Barksdale AFB**
DSN 781-2108**3rd CCG, Tinker AFB, Okla.**
DSN 884-5454**31st CCS, Tinker AFB**
DSN 884-7604**32d CCS, Tinker AFB**
DSN 884-3963**33rd CCS, Tinker AFB**
DSN 884-3193**34th CCS, Tinker AFB**
DSN 884-7404**35th CCS, Tinker AFB**
DSN 884-3742**4th CS, Seymour Johnson AFB, N.C.**
DSN 722-1001**5th CS, Minot AFB, N.D.**
DSN 453-2150**5th CCG, Robins AFB, Ga.**
DSN 468-3223**5th CBCSS, Robins AFB**
DSN 468-4849**51st CBCS, Robins AFB**
DSN 468-5206**52nd CBCS, Robins AFB**
DSN 468-3717**53rd CBCS, Robins AFB**
DSN 468-2471**54th CBCS, Robins AFB**
DSN 468-1621**55th CBCS, Robins AFB**
DSN 468-2962**7th CS, Dyess AFB, Texas**
DSN 461-3302**9th CS, Beale AFB, Calif.**
DSN 368-2898**20th CS, Shaw AFB, S.C.**
DSN 965-1420**27th CS, Cannon AFB, N.M.**
DSN 681-2040**28th CS, Ellsworth AFB, S.D.**
DSN 675-2148**49th CS, Holloman AFB, N.M.**
DSN 572-3064**53rd CSS, Eglin AFB, Fla.**
DSN 872-0638**55th CG, Offutt AFB, Neb.**
DSN 271-4108**55th CS, Offutt AFB**
DSN 271-5901**55th SCS, Offutt AFB**
DSN 271-2100**55th MCCS, Offutt AFB**
DSN 271-0092**99th CS, Nellis AFB, Nev.**
DSN 682-2069/2070**116th CSS, Robins AFB, Ga.**
DSN 497-2694**332nd ECS, AORCENTAF**
DSN 318-458-1004**355th CS, Davis-Monthan AFB, Ariz.**
DSN 228-4751**366th CS, Mt. Home AFB, Idaho**
DSN 728-2036**379th ECS, AORCENTAF**
DSN 318-471-2023**380th ECS, AORCENTAF**
DSN 318-462-0010**505th CS, Hurlburt Field, Fla.**
DSN 641-9450**509th CS, Whiteman AFB, Mo.**
DSN 975-2154**552d CSG, Tinker AFB, Okla.**
DSN 884-2841**552d CSS, Tinker AFB**
DSN 884-2991**752d CSS, Tinker AFB**
DSN 884-7825**702nd CSS, Tyndall AFB, Fla.**
DSN 523-0894**ACC CG, Langley AFB**
DSN 574-6641**82nd CSS, Langley AFB**
DSN 574-6665**83rd CS, Langley AFB**
DSN 574-6540**84th RADES, Hill AFB, Utah**
DSN 777-3712**33rd FW/SC, Eglin AFB**
DSN 875-4423**388th FW/SC, Hill AFB**
DSN 775-4287**NEADS, Griffiss AFB, N.Y.**
DSN 587-6866**SEADS, Tyndall AFB, Fla.**
DSN 523-5594**WADS, McChord AFB, Wash.**
DSN 382-4315

Air Education and Training Command

Headquarters: Randolph AFB, Texas

www.aetc.af.mil/sc

Mission: The Air Education and Training Command SC provides major command policy, guidance, and resources for Communications and Information systems and services for two Numbered Air Forces, HQ Air University, and 13 bases to sustain the Air Force's combat capability. The directorate supports Air Force combat crew, US/NATO pilot, US/Allied navigator training; technical, medical, and field training; Reserve Officer Training Corps; basic, officer, and international military training; Air Force Institute of Technology; professional military education schools; Community College of the Air Force; and the Air Force Recruiting Service.



Tech. Sgt. Justin Pyle/ 835th CS

SC: Director of Communications and Information

Col. David C. Schreck
DSN 487-4708

SC2: Deputy Director of Communications & Information

Col. John Taglieri
DSN 487-4708

SCG: Directors Action Group

DSN 487-4474

SCE: Executive Officer

DSN 487-4708

SCM: Mission Systems Division

DSN 487-4014

SCT: Architecture, Interoperability, and Technology Division

DSN 487-4168

SCX: Plans Division

DSN 487-6202

AETC Contacts

12th CS, Randolph AFB, Texas
DSN 487-2626

47th CS, Laughlin AFB, Texas
DSN 732-5647

97th CS, Altus AFB, Okla.
DSN 866-7544

AFIT/SC, Wright-Patterson AFB
DSN 785-6565

14th CS, Columbus AFB, Miss.
DSN 742-2001

56th CS, Luke AFB, Ariz.
DSN 896-7160

314th CS, Little Rock AFB, Ark.
DSN 731-3735

333rd TRS, Keesler AFB, Miss.
DSN 597-2259

17th CS, Goodfellow AFB, Texas
DSN 477-3000

71st CS, Vance AFB, Okla.
DSN 448-7756

325th CS, Tyndall AFB, Fla.
DSN 523-2021

336th TRS, Keesler AFB
DSN 597-5314

37th CS, Lackland AFB, Texas
DSN 925-0408

81st CS, Keesler AFB, Miss.
DSN 597-2440

AETC CSS, Randolph AFB
DSN 487-3360

338th TRS, Keesler AFB
DSN 597-2597

42nd CS, Maxwell AFB, Ala.
DSN 493-7011

82nd CS, Sheppard AFB, Texas
DSN 736-5524

HQ AU/SC, Maxwell AFB, Ala.
DSN 493-4320

344th TRS, Lackland AFB
DSN 473-1984

367th TRSS, Hill AFB, Utah
DSN 777-0762

People assigned

Officers 18 Enlisted 21 Civilians 54

Air Force Materiel Command

Headquarters: Wright-Patterson AFB, Ohio

www.afmc-pub.wpafb.af.mil/HQ-AFMC/

Mission: Provides strategic direction for AFMC through communications and information policy, guidance, and resource allocation. Oversees \$15B inventory of Comm and info systems through program and career-field management. Ensures command-wide information sharing through procurement of a standards-based operating environment. Manages \$300M budget. Leads 17,000-person workforce in 15 specialized centers.



IT: Director of Information Technology

Mr. Jon Ogg DSN 787-3626

Deputy Director for Comm and Info

DSN 787-2422

Chief Architectural Officer

DSN 787-0624

Chief Technology Officer

DSN 986-3530

ITB: Business Division

DSN 986-0631

ITC: Enterprise e-Business Division

DSN 986-3542

ITX: Planning & Standards Division

DSN 787-8886

ITO, Operations Division (Field Operating Agency)

DSN 787-3677

ITE, Executive Officer

DSN 787-3626

HQAFMC.IT@wpafb.af.mil

Fax: DSN 986-1462

Comm (937) 656-1462

Address: HQ AFMC/IT, 4225

Logistics Ave. Room N136, Wright-Patterson AFB, OH 45433-5772

AFMC Contacts

311 CS/CC
Brooks AFB, Texas
DSN 240-6571

738 EIS/CC
Keesler AFB, Miss.
DSN 597-4381

96 CG/CC
Eglin AFB, Fla.
DSN 872-4468

AFRL/AFOSR
Arlington, Va.
DSN 426-7344

AMARC/XPI
Davis-Monthan AFB
DSN 228-8805

00-ALC/IT,
Hill AFB, Utah
DSN 777-9473

377 MSG/SC
Kirtland AFB, N.M.
DSN 246-1960

75 CS/CC
Hill AFB, Utah
DSN 777-3979

96 CS/CC
Eglin AFB
DSN 872-5931

AFRL/CCI
Wright-Patt AFB
DSN 674-9400

ASC/IT
Wright-Patt AFB
DSN 785-4021

SSG/AQI
Maxwell AFB-Gunter
Annex, Ala.
DSN 596-3473

38 EIG/CC
Tinker AFB, Okla.
DSN 884-7505

78 CS/CC
Robins AFB, Ga.
DSN 468-7808

AEDC/SD
Arnold AFB, Tenn.
DSN 340-5247

AFRL/IFOS
Rome Research Site, N.Y.
DSN 587-2176

ESC/DI
Hanscom AFB, Mass.
DSN 478-2771

SSG/SC
Maxwell AFB-Gunter
Annex, Ala.
DSN 596-4141

46 TG/XPI
Holloman AFB, N.M.
DSN 349-2263

88 CG/CC
Wright-Patt AFB, Ohio
DSN 785-4021

AEDC/SDC
Arnold AFB
DSN 340-6811

AFRL/VSI
Kirtland AFB, N.M.
DSN 263-4130

OC-ALC/IT,
Tinker AFB
DSN 339-4662

WR-ALC/IT
Robins AFB, Ga.
DSN 468-8551

72 CS/CC
Tinker AFB, Okla.
DSN 339-2683

88 CS/CC
Wright-Patt AFB
DSN 785-4021

AFFTC/IT
Edwards AFB, Calif.
DSN 527-8249

AFSAC/SD
Wright-Patt AFB
DSN 787-6212

People assigned

Officers 11 Enlisted 22 Civilians 85

Air Force Reserve Command

Headquarters: Robins AFB, Ga.

<https://wwwmil.afrc.af.mil/HQ/SC/>

Mission: The Communications and Information directorate is responsible for the development of plans, policies, programs and procedures to ensure effective and efficient C&I support for Air Force Reserve Command. Chief information officer of the command and responsible for strategic information technology planning, validation of IT requirements, and identifying total cost of ownership for command IT. Ensures Reserve forces C&I personnel are properly manned, equipped and trained in accordance with gaining major command and Air Force requirements. Provides enterprise network support and oversight, central review of command software activities and information assurance support for the command.



SC:

Col. Frank K. Brooks, Jr.
DSN 497-1776

SC2:

Col. George W. Bereza
DSN 497-1808

SCF:

DSN 497-1531

afrc.sc@afrc.af.mil

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Address: HQ AFRC/SC
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Robins AFB GA 31098-1635

SCO:

DSN 497-1522

SCT:

DSN 497-0576

SCX:

DSN 497-1777

Units

HQ AFRC comm and info subordinate comm units

Tenant units (23)

4th CTCS, March ARB, 4th AF, AMC
35th CBCS, Tinker AFB, 4th AF, ACC
55th CBCS, Robins AFB, 22nd AF, ACC
302nd CF, Peterson AFB, 22nd AF, AMC
349th CS, Travis AFB, 4th AF, AMC
403rd CF, Keesler AFB, 22nd AF, AMC
419th CS, Hill AFB, 10th AF, ACC
433rd CF, Lackland AFB, 4th AF, AMC
442nd CF, Whiteman AFB, 10th AF, ACC
445th CF, Wright-Patterson AFB, 4th AF, AMC
459th CF, Andrews AFB, 22nd AF, AMC
507th CF, Tinker AFB, 4th AF, AMC
514th CS, McGuire AFB, 22nd AF, AMC
622nd CF, Langley AFB, 22nd AF, ACC

716th CF, Seymour Johnson AFB, 4th AF, ACC
719th CF, Eglin Aux Field 3, 10th AF, ACC
908th CF, Maxwell AFB, 22nd AF, AMC
916th CF, Seymour Johnson AFB, 4th AF, AMC
917th CF, Barksdale AFB, 10th AF, ACC
927th CF, Selfridge ANGB, 4th AF, AMC
939th CF, Portland ANGB, 10th AF, ACC
940th CF, Beale AFB, 4th AF, AMC
944th CF, Luke AFB, 10th AF, ACC

Embedded units (8)

305th RQS/SCB, Davis-Monthan AFB, 10th AF, ACC
315th MSS/SCB, Charleston AFB, 22nd AF, AMC
446th MSS/SCB, McCord AFB, 4th AF, AMC
512nd MSS/SCB, Dover AFB, 22nd AF, AMC
919th MSS/SCB, Eglin Aux Field 3, 10th AF, AFSOC
920th MSF/SCB, Patrick AFB, 10th AF, ACC
931st MSF/SCB, McConnell AFB, 4th AF, AMC

People assigned

Active duty officers	12	Traditional Reserve officers	11	Civilians	86
Active Guard Reserve officers	1	Active duty enlisted	28	ART enlisted	6
ART officers	5	Air Guard Reserve enlisted	6	Traditional Reserve enlisted	23

Air Force Space Command



Staff Sgt. Adrian Cadiz / 835th CS

932nd MSS/SCB, Scott AFB, 4th AF, AMC

Host Bases (13 units)

94th CF, Dobbins ARB, 22nd AF, AETC
 301st CF, Fort Worth NAS JRB, 10th AF, ACC
 434th CS, Grissom ARB, 4th AF, AMC
 439th CS, Westover ARB, 22nd AF, AMC
 440th CF, Gen Mitchell IAP ARS, 22nd AF, AMC
 452nd CS, March ARB, 4th AF, AMC
 482nd CS, Homestead ARB, 10th AF, ACC
 910th CF, Youngstown-Warren ARS, 22nd AF, AMC
 911th CS, Pittsburgh IAP ARS, 22nd AF, AMC
 913rd CF, Willow Grove ARS, 22nd AF, AMC
 914th CS, Niagara Falls IAP ARS, 22nd AF, AMC
 926th CF, New Orleans NAS JRB, 10th AF, ACC
 934th CF, Minn-St Paul IAP ARS, 22nd AF, AMC

NAFs (3 NAFs plus ARPC)

604th RSG/SC, March ARB, 4th AF
 610th RSG/SC, Fort Worth NAS JRB, 10th AF
 622nd RSG/SC, Dobbins ARB, 22nd AF
 ARPC/SC, Denver, Colo.



People assigned

Officer 97 Enlisted 160

Civilians 153

AFSPC

Headquarters: Peterson AFB, Colo.

<https://www.peterson.af.mil/hqafspc/>

Mission: Air Force Space Command defends the United States through the control and exploitation of space and intercontinental ballistic missile operations. It operates and supports the Global Positioning System, Defense Satellite Communications Systems, Defense Support Program, and MILSAT satellites. The command also operates the Air Force Satellite Control Network. Within

AFSPC, the Logistics and Communications Directorate is responsible for policy, plans, architectures, integration, space systems sustainment, interoperability, resource management, system management, business process reengineering, and security of logistics and communications and information systems and programs. Major program responsibilities include base communications and infrastructure, satellite command and control, missile communications, missile maintenance, logistics readiness and other logistics and communications issues for the command.

LC: Director, Logistics and Communications Directorate

Brig. Gen. Thomas F. Deppe
DSN 692-3911

LC-2: Deputy Director, Logistics and Communications Directorate

Col. Andy L. Anderson
DSN 692-3911

LCA: Architecture, Information and Integration Division

DSN 692-3968

LCM: Missile Maintenance Division

DSN 692-3927

LCO: Mission Systems Division

DSN 692-5879

LCR: Logistics Readiness Division

DSN 692-3866

LCX: Plans and Resources Division

DSN 692-5887

LCZ: Space Sustainment Division

DSN 692-3101

CSS: Communications Support Squadron

DSN 692-3862

afspc.lc@peterson.af.mil

Fax: DSN 692-9330; Comm (719) 554-9330
Address: HQ AFSPC/LC,
150 Vandenberg St., Ste 1105
Peterson AFB, CO 80914-4420

AFSPC Contacts

Numbered Air Forces

14 AF/A6, Vandenberg AFB, Calif.
DSN 276-2591

20 AF/LGK, F.E. Warren AFB, Wyo.
DSN 481-5382

Groups

50 CG, Schriever AFB, Colo.
DSN 560-4755

Squadrons

21 SCS, Peterson AFB
DSN 834-4632

30 SCS, Vandenberg AFB
DSN 276-5316

45 SCS, Patrick AFB, Fla.
DSN 854-2179

50 SCS, Schriever AFB
DSN 560-4755

61 SCS, Los Angeles AFB, Calif.
DSN 833-0798

90 SCS, F.E. Warren AFB
DSN 481-2140

341 SCS, Malmstrom AFB, Mont.
DSN 632-2153

460 SCS, Buckley AFB, Colo.
DSN 877-6852

721 SCS, Cheyenne Mtn AFS
DSN 268-3613

850 SCS, Schriever AFB
DSN 560-4760

Special Support Activities

5 CS, Minot AFB, N.D.
DSN 453-2150

AFSPC/STEM, Tinker AFB, Okla.
DSN 884-7678



Air Mobility Command

Headquarters: Scott AFB, Ill.

<https://www.amc.af.mil/>

Mission: The Air Mobility Team ... Responsive Global Reach for America ... Everyday! AMC provides airlift, air refueling, special mission, and aeromedical evacuation for U.S. forces. AMC conducts more than 350 worldwide sorties per day – demonstrating Global Reach.

It keeps America's capability and character visible, which provides an effective deterrent that protects our allies and keeps our markets open. And if deterrence fails, 'Global Reach' allows rapid and decisive deployment of combat power. HQ AMC/A6's role in the AMC mission is to "provide integrated, responsive and reliable communications and information to our global customers while providing services and policy for managing information as a strategic resource." A6's PHOENIX STAR initiatives become force multipliers to the AMC mission enabling the global war on terror and providing a robust infrastructure, dynamic C2, continuity of operations, and greater efficiency through IT services consolidation.



Tech. Sgt. Robert Jensen / AFNS

A6: Director of Communications and Information

Col. Earl Matthews
DSN 779-6251

DA6: Deputy Director of Communications and Information

Col. Laurel A. Warish
DSN 779-6252

A6A: Technical Director

DSN 779-6251

A66: Program Management Division

DSN 779-5701

A67: Architectures and Integration

DSN 779-5511

A65: Plans, Policy, and Resources

DSN 779-6437

A63: Operational Systems Management Division

DSN 779-5638

A6R: Reserve Forces Advisor

DSN 779-5342

AMC Contacts

Direct Reporting Units

AMC CG:
DSN 576-5122

868th CS, Scott AFB:
DSN 576-5884

805th CSS, Scott AFB:
DSN 576-6026

Groups

89th CG, Andrews AFB, Md.

Squadrons

6th CS, MacDill AFB, Fla.
22d CS, McConnell AFB, Kan.
43d CS, Pope AFB, N.C.
60th CS, Travis AFB, Calif.
62d CS, McChord AFB, Wash.
89th CS, Andrews AFB, Md.
92d CS, Fairchild AFB, Wash.
305th CS, McGuire AFB, N.J.
319th CS, Grand Forks AFB, N.D.

375th CS, Scott AFB, Ill.
436th CS, Dover AFB, Del.
437th CS, Charleston AFB, S.C.
789th CS, Andrews AFB, Md.

Air Mobility Operations Groups

715th AMOG/SC
Hickam AFB, Hawaii

721st AMOG/SC,
Ramstein AB, Germany

Air Mobility Operations Squadrons

615th AMOS/ADO-C
Travis AFB, Calif.

621st AMOS/CO
McGuire AFB, N.J.

Combat Camera Squadron
1st CTCs, Charleston AFB, S.C.

Air Mobility Warfare Center
AMWC/WCR, Fort Dix, N.J.

Air Force Special Operations Command



Staff Sgt. Ray Aquino / 129th CS

Headquarters: Hurlburt Field, Fla.

<https://www.hurlburt.af.mil>
<https://www.afsoc.af.mil>

Mission: Air Force Special Operations Command is the Air Force component of U.S. Special Operations Command and provides Air Force special operations and combat search and rescue forces for global deployment and assignment to geographic combatant commanders. AFSOC missions include direct action, unconven-

tional warfare, special reconnaissance, foreign internal defense, counterterrorism, and combat search and rescue.

The HQ AFSOC/SC mission is to provide combat ready C4I warriors and C4I infrastructure to execute planning, command and control, and combat operations worldwide for special operations and combat search and rescue forces.

The SC staff is responsible for providing all tactical and base level communications and information

systems to AFSOC units. The nature of special operations in a tactical environment mandates small, lightweight, and modular tactical communications to enable rapid contingency infiltration, exfiltration, and resupply operations.

The SC serves as AFSOC's Chief Information Officer with responsibilities including managing a CIO process that develops a cross-functional, cradle-to-grave IT management scheme to satisfy AFSOC operational mission requirements.

SC: Director, Communications and Information

Col. David A. Cotton
 DSN 579-2131

ASC: Deputy Director, Communications and Information

Lt. Col. James A. Foley
 DSN 579-6565

SCC: Chief, Combat Systems Division

DSN 579-2453

SCX: Chief, Plans, Programs, and Resources Division

DSN 579-2460

SCE: Executive Officer, Communications & Information

DSN 579-5983

SCM: Chief, Mission Systems Division

DSN 579-6918

afsoc.sc@hurlburt.af.mil

Fax: DSN 579-2465

Address: HQ AFSOC/SC
 100 Bartley Street, Suite 137E
 Hurlburt Field, FL 32544-5273

People assigned

Officer 23 Enlisted 25 Civilians 12 Contractors 22

Pacific Air Forces

AFSOC Contacts

16 CS, Hurlburt Field, Fla.
DSN 579-6643

347 CS, Moody AFB, Ga.
DSN 460-3459

352 OCF, RAF Mildenhall, United Kingdom
DSN 314-238-4520

353 OCF, Kadena AB, Japan
DSN 315-634-8563

106 CF, Westhampton Beach, N.Y.
(NY ANG)
DSN 456-7441

280 CBCS, Doltham, Ala. (AL ANG)
DSN 358-9234

129 CS, Moffett Federal NAS Calif.
(CA ANG)
DSN 359-9160

193 CF, IAP Harrisburg, Pa. (PA ANG)
DSN 423-2346

193 OCF, IAP Harrisburg Pa. (PA ANG)
DSN 423-2346

305 RQS/SCB, Davis-Monthan, Ariz. (AFRES)
DSN 228-7812

719 CF, Duke Field, Fla. (AFRES)
DSN 875-6789

919 OSS/OSC, Duke Field, Fla. (AFRES)
DSN 875-6634

920 MSF/SCB, Patrick AFB, Fla. (AFRES)
DSN 854-0170

939 CF, Portland, Ore. (AFRES)
DSN 638-4680



Tech. Sgt. Richard Freeland / 18th CS

Headquarters: Hickam AFB, Hawaii

<https://www.hqpacaf.af.mil/sc>

Mission: Enabling PACAF global air and space readiness by providing excellence in communications and information capabilities. Delivers communications and information strategic direction, policy and resources for PACAF units. Ensures global forces have responsive command and control, intelligence, and combat support. Air Force lead for selected programs. Supports combatant commander, coalitions and PACAF units during wartime, exercises and operations other than war. Develops policy in support of command's Chief Information Officer.

SC: Director of Comm and Info

Col. Greg Brundidge
DSN 315-449-4691

SC-2: Deputy Director

DSN 315-449-4133

SCE: Executive Support

DSN 315-449-4640

SCR: Reserve Forces

DSN 315-449-4131

SCX: Plans, Policy & Resources

DSN 315-449-3685

SCT: Architecture, Technology and Interoperability

DSN 315-449-4656

PACAF AIRPS

DSN 315-449-4300

PACAF CSS

DSN 315-449-3731

v3pacaf.sc@hickam.af.mil

Fax: DSN 315-449-4601, Comm 808-449-4601
Address: HQ PACAF/SC
25 E. Street, Suite C-310
Hickam AFB, HI 96853-5409

PACAF Contacts

Numbered Air Forces

5th AF/A6, Yokota AB, Japan
7th AF/A6, Osan AB, Korea
11th AF/A6, Elmendorf AFB, Alaska
13th AF/A6, Andersen AFB, Guam

Field Units

PACAF AIRPS, Hickam
PACAF CSS, Hickam
3rd CS, Elmendorf AFB, Alaska
8th CS, Kunsan AB, Korea
15th CS, Hickam
56th ACOMS, Hickam
18th CS, Kadena AB, Japan
35th CS, Misawa AB, Japan
36th CS, Andersen AFB, Guam
51st CS, Osan AB, Korea
354th CS, Eielson AFB, Alaska
374th CS, Yokota AB, Japan
607th ASCG, Osan AB, Korea
607th ACOMS, Osan AB, Korea
607th CBCS, Camp Humphries, Korea

ANG units

291st CCS, Hawaii ANG
292nd CCS, Hawaii ANG
293rd CCS, Hawaii ANG
206th CCS, Alaska ANG
234th CCS, California ANG
242nd CCS, Washington ANG
154th ATCF, Hawaii ANG
297th ATCS, Hawaii ANG

People assigned

Officer	<div style="width: 31px; height: 10px; background-color: #4F81BD; border: 1px solid black;"></div>	31
Enlisted	<div style="width: 23px; height: 10px; background-color: #E67E22; border: 1px solid black;"></div>	23
Civilian	<div style="width: 21px; height: 10px; background-color: #7ED321; border: 1px solid black;"></div>	21
Contractor	<div style="width: 28px; height: 10px; background-color: #F39C12; border: 1px solid black;"></div>	28

U.S. Air Forces in Europe



Tech. Sgt. Brian Davidson / 375th AW

Headquarters: Ramstein AB, Germany

<https://wwwmil.usafe.af.mil/direct/A6/A6Home.html>

Mission: Provides United States Air Forces in Europe communications, air-field systems, information management, visual information, and postal strategy, architectures, policy, programming, planning, and resource management. Supports North Atlantic Treaty Organization and United States European Command command and control, intelligence and surveillance, combat, and combat support systems throughout the area of operations across the full spectrum of conflict.

A6: Director of Communications and Information

Col. Steve Spano
DSN 480- 6880

A6D: Deputy Director of Communications and Information

DSN 480-6880

A6C: Combat Systems Division

DSN 480-7320

A6N: Network Systems division

DSN 480-7942

A6X: Plans, Policies and Resources Division

DSN 480-7943

A6T: Enterprise Integration Division

DSN 480-6073

usafe.sc@ramstein.af.mil

Fax: DSN 480-7947
Address: HQ USAFE/SC
Unit 3050 Box 125
APO AE 09094-0125



Staff Sgt. Verlin Collins / 1st CS

USAFE Units

Numbered Air Forces

3rd Air Force/A6, RAF Mildenhall, United Kingdom
16th Air Force/A6, Aviano AB, Italy

Field Operating Agencies

HQ USAFE Computer Systems Squadron, Ramstein AB

Groups

86th Air and Space Communications Group, Ramstein AB, Germany
435th Communications Group, Ramstein AB

Air Base Group and Squadron/SCs

85th Mission Support Squadron/SC, Keflavik AS, Iceland
422d Air Base Squadron/SC, RAF Croughton, England
423d Air Base Squadron/SC, RAF Molesworth, England
424th Air Base Squadron/SC, RAF Fairford, England
425th Air Base Squadron/SC, Izmir AB, Turkey
426th Air Base Squadron/SC, Stavanger AB, Norway
469th Air Base Group/SC, Rhein-Main AB, Germany
470th Air Base Squadron/SC, Geilenkirchen NATO AB, Germany
496th Air Base Squadron/SC, Moron AB, Spain

Expeditionary Units

401st Air Expeditionary Wing/SC, Aviano AB, Italy
406th Expeditionary Operations Squadron/SC, Taszar AB, Hungary

Squadrons

1st Combat Communications Squadron, Ramstein AB
1st Communications Maintenance Squadron, Kapaun AS, Germany
1st Air and Space Communications Operations Squadron, Ramstein
31st Communications Squadron, Aviano AB, Italy
39th Communications Squadron, Incirlik AB, Turkey
48th Communications Squadron, RAF Lakenheath, United Kingdom
52nd Communications Squadron, Spangdahlem AB, Germany
65th Communications Squadron, Lajes AB, Azores
100th Communications Squadron, RAF Mildenhall
435th Communications Squadron, Ramstein AB
735th Communications Squadron, Ramstein AB
835th Communications Squadron, Ramstein AB

People assigned

Officer 52 Enlisted 237 Civilian 56 Contractor 53



10th Communications Squadron

Headquarters: USAF Academy,
Colorado Springs, Colo.

www.usafa.af.mil

Mission: The 10th CS supports the communications, computer, and information requirements of more than 9,000 military and civilian members. This includes more than 4,000 cadets attending one of the country's finest institutions of higher learning and military training. The 10th CS is a diverse organization of military, civilian and contract workers dedicated to the motto, "Taking Service One Step Further" by providing our customers with the finest communications capabilities possible.

SC: Commander
Lt. Col. Marcia Meeks-Eure
DSN 333-4045

SCS: Support Flight
DSN 333-8531

SCX: Plans Flight
DSN 333-2167

SCB: Network Infrastructure
DSN 333-2441

10cs.cc@usafa.af.mil

Fax: DSN 333-2168
Address: 10th CS
4199 Academy Drive
USAF, CO 80840-4200



John Van Winkle / USAFA

11th Wing

Headquarters: Bolling AFB, D.C.

<https://wwwmil.bolling.af.mil/>

Mission: The 11th Wing Communications and Information Directorate leads C4I support for warfighters including the Secretary of the Air Force, the Chief of Staff, the 11th Wing, the Joint Force Headquarters - National Capital Region, and Air and Space Expeditionary Forces

around the globe. The directorate provides voice, data, video, television, photography, graphics, publishing, postal and mobile communications, as well as specialized multimedia services to Headquarters USAF.

11wg.sc@bolling.af.mil

Fax: DSN 857-6216
Address: 11 CS
3 Brookley Ave, Suite 213
Bolling AFB, DC 20032

SC: Commander
Lt. Col. James Foley
DSN 297-5500

SCB: Information Systems Flight
DSN 754-6801

SCM: Mission Systems Flight
DSN 754-7481

SCS: Support Flight
DSN 227-8391

SCU: Multimedia Services Flight
DSN 227-3330

SCX: Plans and Implementation Flight
DSN 297-9060





Air Force Weather Agency

Headquarters: Offutt AFB, Neb.

<https://afweather.afwa.af.mil/>

Mission: Headquarters Air Force Weather Agency Communications and Information directorate manages worldwide weather communications, weather communications systems, and some dedicated circuits

for Air Force weather forces; operates Headquarters AFWA's computer system resources; develops and maintains software running on Headquarters AFWA's computer systems; and establishes and oversees information assurance and information management policies and practices.



Staff Sgt. Verlin Collins / 1st CS

SC: Col. David Handle
DSN 271-7378

SCH: DSN 271-2889

SCS: DSN 271-2861

Address: AFWA/SC
106 Peacekeeper Dr Ste 2N3
Offutt AFB NE 68113-4039

SCA: DSN 271-5861

SCM: DSN 271-4614

afwa.sc@afwa.af.mil
Fax: DSN 271-8001

Air Force Office of Special Investigations

Headquarters: Andrews AFB, Md.

www.dtic.mil/afosi

Mission: AFOSI provides professional investigative service to commanders of all Air Force activities. It identifies, investigates and neutralizes criminal, terrorist, and espionage threats to Air Force and DoD people and resources.

The command focuses on four priorities: detect and provide early warning of worldwide threats to the Air Force; identify and resolve crime impacting Air Force readiness or good order and discipline; combat threats to Air Force information systems and technologies; and defeat and deter fraud in the acquisition of Air Force prioritized weapons systems.

The AFOSI Communications and Information directorate provides comprehensive mission information systems management to include providing effective information management systems, services, and training.

afosi.xi@ogn.af.mil



Master Sgt. Val Gempis / AFNEWS

XI: Mr. Gale D. Ahern
DSN 857-0856

XIC: DSN 857- 0896

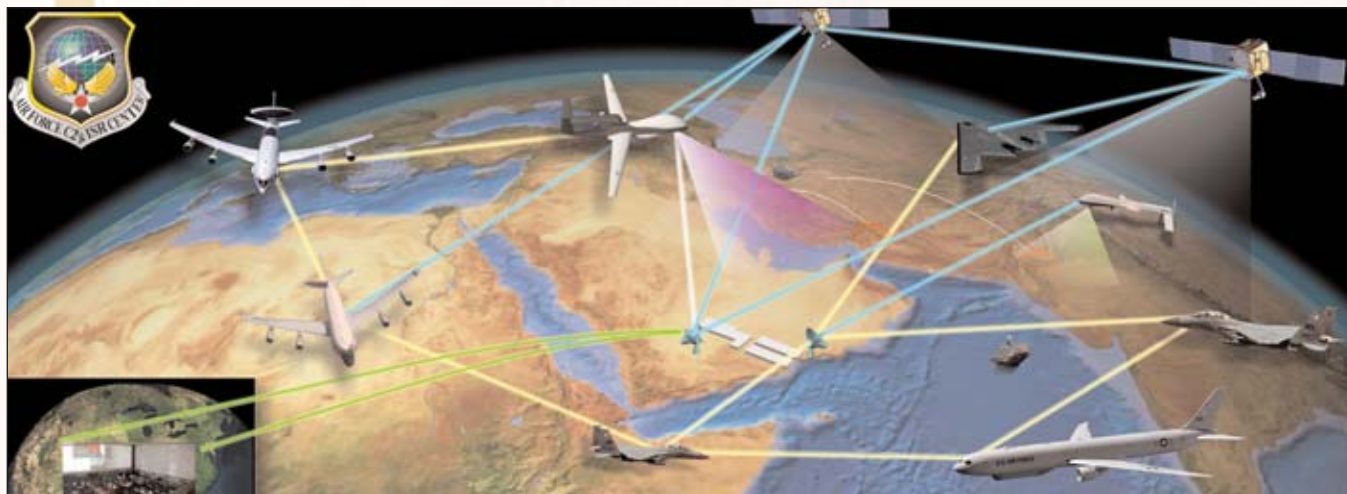
XII: DSN 857-0367

XIL: DSN 857-0812

XIW: DSN 857-5212

XIP: DSN 857- 0825

Air Force Command, Control, Intelligence, Surveillance and Reconnaissance Center



Headquarters: Langley AFB, Va.

www.afc2isrc.af.mil

Mission: The AFC2ISRC mission is to support AF/XI initiatives to influence, integrate and improve Air Force C4ISR capabilities. The AFC2ISRC is focused on Joint Force and Joint Force Air Component Commanders' capability to dominate the battlespace and control forces.

Its priorities are engaging the joint warfighter through the Joint Forces Command Joint Battle Management Command and Control Board of

Directors; executing the Air Force Chief of Staff's vision of the Air and Space Operations Center Weapons System, and developing and fielding the C2 Constellation. Key nodes focusing on horizontal integration within the C2 Constellation include the AOC, Distributed Common Ground System, and the E-10A Multi-sensor Command and Control Aircraft.

The information superhighway, dubbed "ConstellationNet," includes ground, air, and space communications such as the Global Information Grid, the Joint Tactical Radio System,

and the Multi-Platform Common Data Link. The Center represents warfighters from all the major commands and provides the operational warfighter perspective to Air Force C4ISR spiral development and systems acquisition commands and processes. The Center includes the Command and Control Battlelab, the Air Force Transformation Center, and the Air Force Experimentation Office, which leads the planning and execution of continuous experimentation culminating with the large scale Joint Expeditionary Force Experiments conducted bi-annually.

CC: Commander

Maj. Gen Tommy F. Crawford
DSN 574-3271

CV: Vice Commander

Col. Gina Giles DSN 574-3271

PA: Public Affairs

DSN 574-0545

Director of Staff

DSN 575-3535

CX: Warfighter

Integration Directorate

DSN 575-1159

DO: Operations Directorate

DSN 575-4195

IN: Intelligence Directorate

DSN 575-4214

LG: Logistics Directorate

DSN 575-3555

SC: Global

Communications and Information Directorate

DSN 575-2999

SM: Systems Management Organization (E-10A/MC2A)

DSN 575-4272

TC: Transformation Center

DSN 575-4135

LG: Logistics Directorate

DSN:575-3555

XP: Plans & Programs

DSN 575-3555

C2B: Command & Control Battlelab (Hurlburt Field, Fla.)

DSN 579-8230

AFE0: Air Force Experimentation Office

DSN 575-2101

Address: AFC2ISRC

130 Andrews Street, Suite 205
Langley AFB VA 23665-1993

Air Force Communications Agency

Headquarters: Scott AFB, Ill.

<http://public.afca.af.mil>

Mission: The Air Force Communications Agency provides C4ISR capabilities to the warfighter through architecting and lead command management of the AF terrestrial, air and space network, the Constellation Net. As networkiness certifier for the AF enterprise, the Agency directs the integration of systems onto the network, assuring information superiority. It also deploys agile engineering and NETOPS strike teams to optimize the Constellation Net and improve crew competencies and operational discipline. AFCA leads the Air Force's total enterprise optimization, integration and implementation of full spectrum "infrastructure" capabilities, including voice, data video, and information services. Provides seamless connectivity for the command and control of air and space forces including the network infrastructure modernization program, Combat Information Transport System. Integrates the airborne and terrestrial domains as the AF lead command for Airborne Networking. Identifies and defines IT technical standards, compliant products, components, policy and platform profiles. Engineers, evaluates, tests and certifies emerging technologies, and develops network integration solutions in a realistic environment, through its Air Force Network Emulation Center and Technology and Interoperability Facility. AFCA also provides communications services supporting U.S. Secret Service and the Executive Office of the President, DoD, and White House Communications Agency. Presents the Air Force communications and information community with the sole Air Force information technology law and history offices, as well as a public affairs office that publishes the monthly intercom magazine: public.afca.af.mil/intercom



Mr. Gerald Sonnenberg / AFCA

CC: Commander

Col. David Kovach DSN 779-6571

CV: Vice Commander

Col. Robert Steele DSN 779-6573

CCE: Executive Officer

DSN 779-6571

CCX: Commander's Action Group

DSN 779-6042

CA: Technical Advisor

DSN 779-6575

DS: Director of Staff

DSN 779-5743

XP: Resources

DSN 779-5675

EC: Enterprise Capabilities

DSN 779-5046

EV: Assessments & Validation

DSN 779-6271

EA: Architecture & Analysis

DSN 779-5330

EN: Integration Engineering

DSN 779-5541

JA: Legal Office

DSN 779-6060

HO: History Office

DSN 779-6110

AFCA Liaison to ACC/AFC2ISRC/JFCOM

DSN 575-3564

afca.cc@scott.af.mil

fax: DSN 779-6000

Address: HQ AFCA

203 W. Losey St.

Scott AFB, IL 62225-5222

Air Force Frequency Management Agency

Headquarters: Alexandria, Va.

www.affma.hq.af.mil

affma.cc@pentagon.af.mil

Mission: As an Air Force field operating agency, AFFMA's mission is to plan, provide, and preserve access to the electromagnetic spectrum for the Air Force and selected DoD activities in support of national policy objectives, systems development, and global operations through analysis and negotiation with international and national, civil and military organizations.

CC: Col. Louis G. Jakowatz III

DSN 328-1544

Technical Director: DSN 328-1501

DO: DSN 328-1506

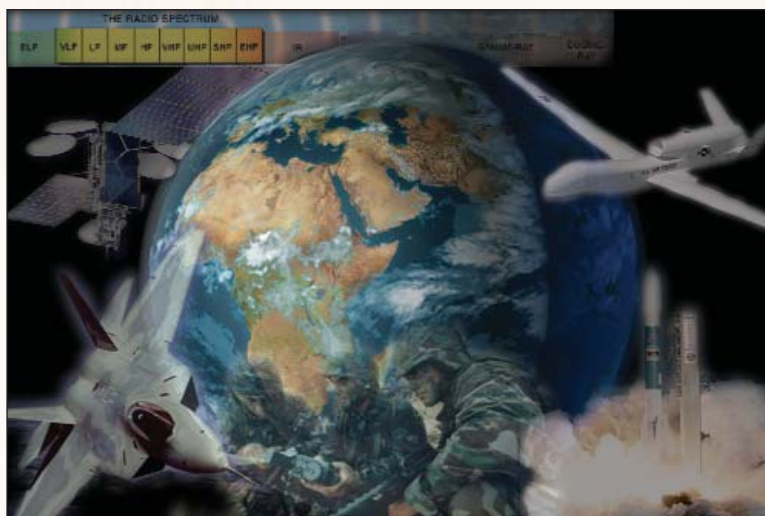
XP: DSN 328-1516

Address: AFFMA

2461 Eisenhower Ave, Ste 1203

Alexandria, VA 22331-1500

fax: DSN 328-1575



Air Force Pentagon Communications Agency

Headquarters: Pentagon,
Washington, D.C.

www.afpca.hq.af.mil

Mission: The Air Force's largest command, control, communications, and com-

puter field operating agency, AFPCA's mission is to provide the Secretary of Defense, Chairman of the Joint Chiefs of Staff, Secretary of the Air Force, and Air Force Chief of Staff with C4 systems critical to national defense. In addition, AFPCA develops man-

agement information systems for OSD and Headquarters Air Force to prepare and submit the President's budget. AFPCA creates decision support tools for senior Department of Defense officials to evaluate events worldwide and respond to crises.

CC:

Col. Jed Alexander
DSN 227-4264

CA:

Mr. Paul Boland
DSN 425-0300

CCE: DSN 225-2059

CCF: DSN 223-4334

CO: DSN 227-2368

FM: DSN 223-2750

GA: DSN 425-0300

GN: DSN 227-9935

MS: DSN 223-4352

OA: DSN 227-7011

XP: DSN 227-4264

IA: DSN 425-6880

TA: DSN 222-5155



Tech. Sgt. Angela Clemens / 56th CS

Air Force Flight Standards Agency



Tech. Sgt. Keith Brown / 3rd CS

Headquarters: Andrews AFB, Md.

<https://private.andrews.af.mil/AFFSA/affsa.htm>

Mission: The mission of Headquarters Air Force Flight Standards Agency is to develop,

standardize, evaluate, and certify policy, procedures, and equipment to support AF global flight operations and to centrally manage air traffic control, airfield management, and landing systems for the Air Force. It also performs worldwide inspection of airfields, navigation systems and instrument approaches.

Commander: Col. Thomas Arko DSN 857-3572

Executive Officer: DSN 857-4714

Director of Airfield Operations: DSN 857-2217

Director of Resources and Requirements: DSN 857-4308

affsa.cce@andrews.af.mil

fax: DSN 857-5176

Address: HQ AFFSA
1535 Command Drive, Suite D-307
Andrews AFB, MD 20762

Commander, AFFSA Detachment 1:

Flight Inspection Center, Oklahoma City, Okla.
Cmcl: 405-954-4273

Direct Reporting Units

Det. 1, Flight Inspection Center, Will Rogers Int'l Airport, Oklahoma City, Okla.
Det. 2, Federal Aviation Administration Liaison, Washington, D.C.

Air Force Services Agency



Director, Management Systems:

Col. Mark A. Howell DSN 487-6882

Deputy Director, Management Systems:

Mr. Michael Ochsenreiter DSN 487-6882

Systems Sustainment division

DSN 487-3992

Operations/Network division

DSN 487-5324

Programs/Requirements division

DSN 487-5729

afsva.svs@agency.afsv.af.mil

fax: DSN 487-2886

Address: HQ AFSVA/SVS
9504 IH 35 North, Ste 250
San Antonio, TX 78233-6636

Headquarters: San Antonio, Texas

www.afsv.af.mil

Mission: The Air Force Services Agency helps field commanders increase combat capability and improve productivity through programs promoting readiness, esprit de corps and quality of life for Air Force people.

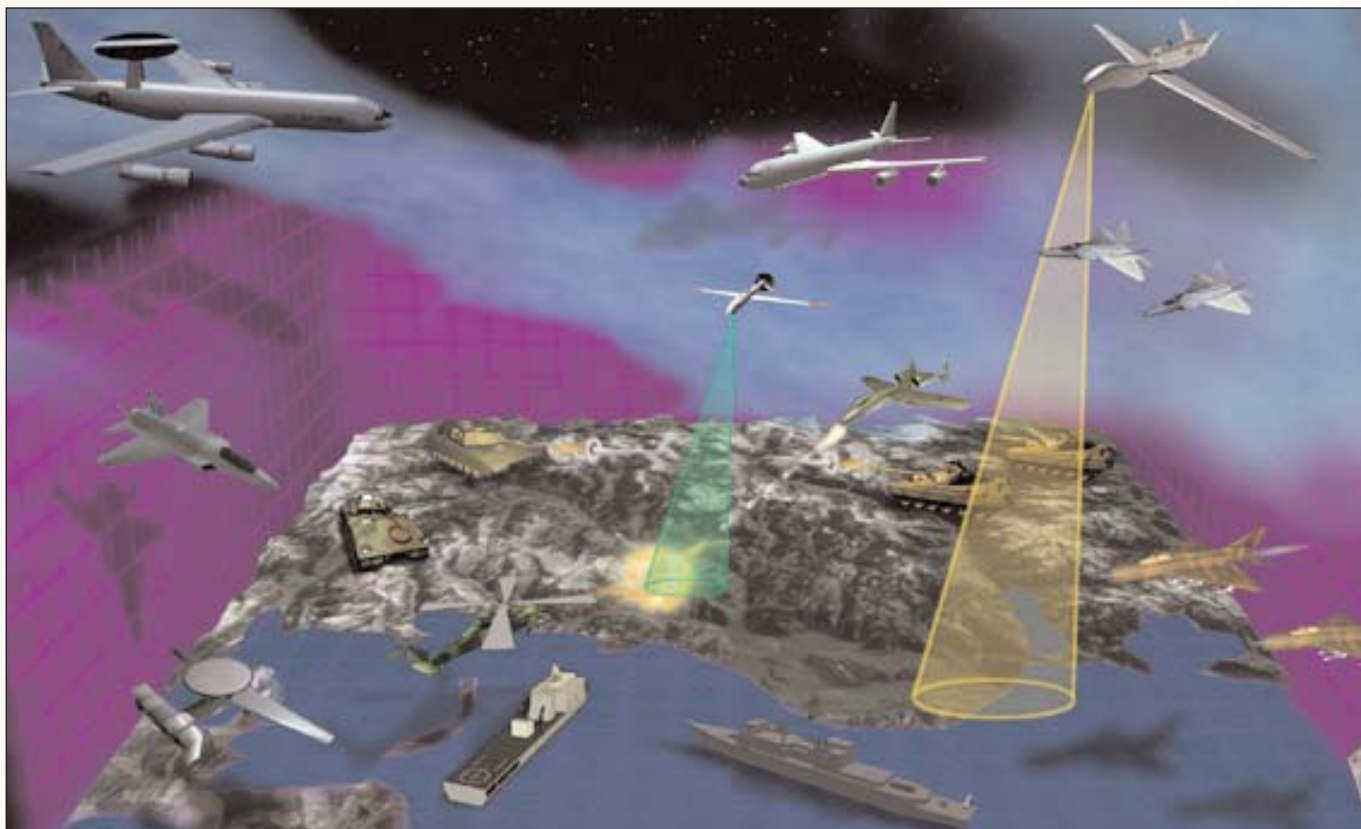
They have two primary missions: combat support and community services. In their combat support role, the Agency assists Services professionals throughout the Air Force in providing food, lodging, fitness, recreation, library support and mortuary services.

They also support the Air Staff, major commands, and all Air Force bases in developing and operating a full range of quality of life programs for Air Force members and

their families. Responsibilities include developing and disseminating procedures to implement policy, providing technical assistance to the field, preparing and coordinating responses to high-level inquiries, fielding new capabilities, and developing programs that support MAJCOM and installation activities.

The management systems directorate manages information technology systems for the Air Force Services community and Agency headquarters. The directorate establishes IT strategic goals, formulates policy, and ensures deployed systems meet Air Force standards and criteria, are supportable, and can integrate into the Air Force communications and information infrastructure. It also advises Services functional business owners on IT issues and facility improvements.

Air Force Agency for Modeling and Simulation



Headquarters: Orlando, Fla.

www.afams.af.mil

Mission: The Air Force Agency for Modeling and Simulation is the Air Force top-level modeling and simulation organization. AFAMS' primary missions are to implement Air Force, joint and Department of Defense modeling and simulation policies, architectures, and standards; support the development and use of the Realistic Global Battlespace for training, analysis, acquisition, test and evaluation, and operations; support corporate Air Force M&S planning, requirements and investment and facilitate the establishment, transition and integration of major Air Force M&S initiatives and programs; shape Air Force decision making,

mission rehearsal and execution; support cross-cutting initiatives such as Distributed Mission Operations and the Center for Domain Integration and promote and support technology improvements; oversee the Air Force M&S professional development program and sponsor the annual Air Force M&S conference; and manage Air Force M&S Information Service, which includes the Air Force M&S Resource Repository, Event Planning System, M&S Calendar, and the M&S help desk. The C4ISR Visualization Center, AFAMS Pentagon Operating Location, also has missions to provide senior leadership with a portal into USAF and Joint Training Events, Experiments, Wargames, real-world events, and facilitate demonstrations of new and emerging technologies.

afams-webmaster@afams.af.mil

fax: DSN 970-5988

CC:
Col. David M. Votipka
DSN 970-5701

CD:
Mr. Sam E. Fragapane
DSN 970-5765

MSN:
DSN 970-5704

MSO:
DSN 970-5796

MSF:
DSN 970-5771

CVC:
DSN 225-5522

Address: AFAMS
12350 Research
Parkway
Orlando, FL 32826-
3276

Materiel Systems Group

Headquarters: Wright-Patterson AFB, Ohio

www.msg.wpafb.af.mil

Mission: Materiel Systems Group enables our nation's warfighters by finding, acquiring, and integrating the best information technologies available that solve complex, diverse problems. MSG develops new information technology solutions and integrates them across the DoD and Air Force. Expert knowledge of existing Air Force information technology systems to support the DoD and Air Force goals for information dominance.

CD: Ms. Deb Haley
DSN 787-2714

IL: DSN 787-5177

MM: DSN 787-2649

EN/SI: DSN 787-6580

PI: DSN 674-0423

ES: DSN 787-9904

PK: DSN 787-3571

FM: DSN 787-0815

XP: DSN 787-6438



Operations and Sustainment Group

Headquarters: Maxwell AFB, Gunter Annex, Ala.

https://web1.ssg.gunter.af.mil

Mission: HQ SSG has a new name and something of a new mission, but the same quality and customer focus as the Air Force "IT Center of Excellence for the Warfighter." As part of the AFMC-wide restructure, the Standard Systems Group has become the Operations and Sustainment Group, underneath the newly formed Operations Support System Wing (headquar-

tered at Hanscom AFB, Mass.).

The O&S Group provides and sustains worldwide comm-computer capabilities for the National Command Authority, CJCS, unified combatant commanders, services and specified DoD and non-DoD agencies to direct military forces.

As a part of its mission to develop, design and procure integrated combat support and business systems, the O&S Group is responsible for the life-cycle management of selected C4 and standard information systems valued at \$15 billion and manages \$8.3 billion in contracts.

ED: Executive Director

Acting: Col. Victor G. Jevsevar Jr.
DSN 596-4403

EV: Vice Director and Military Commander

Col. Victor G. Jevsevar Jr.
DSN 596-4403

Director of Acquisitions:

Mr. Matthew Benavides
DSN 596-5614

38th Engineering Installation Group

Headquarters: Tinker AFB, Okla.

Mission: The 38th Engineering Installation Group, part of Air Force Materiel Command, reports to the Electronic Systems Center at Hanscom AFB, Mass. The 38th EIG provides a variety of command and control and information systems services including infrastructure planning, engineering, program management, contracting, and specialized testing and analysis for electromagnetic compatibility and pulse protection. The 38th EIG is the only group in the Air Force that plans, engineers, installs, removes, and relocates communications and information systems worldwide. Through a rapid response force, the group provides integrated communications-computer systems and services during war and peacetime for the Air Force and specified DoD agencies anytime, anywhere, under any conditions. The group provides workload and engineering advisory assistance to 19 Air National Guard engineering installation squadrons in 16 states that directly support the group's worldwide mission.



Airman 1st Class Christina Kinsey / 355th CS

CC:

Col. John Buckalew
DSN 884-7505

GJ:

DSN 884-6637

CN:

DSN 884-7508

GM:

DSN 884-7660

GC:

DSN 884-7514

GP:

DSN 884-4119

GF:

DSN 884-9335

GU:

DSN 884-7535

PC:

DSN 884-7542

PK:

DSN 884-9394

TS:

DSN 884-9521

738th EIS

Keesler AFB, Miss.

CC: Lt. Col. Phillip Baca
DSN 597-4381

CCE:

DSN 597-4331

CCF:

DSN 597-1014

CCQ:

DSN 597-1009

DOO:

DSN 597-5549

EEE:

DSN 597-1037

RRF:

DSN 597-4133

RMX:

DSN 597-2247

LSF:

DSN 597-2622

Air Intelligence Agency

Headquarters: Lackland AFB, Texas

<http://aia.lackland.af.mil/aia/>

Mission: Air Intelligence Agency, headquartered at Lackland AFB, Texas, is a major component of Air Combat Command. The 8th Air Force/Air Intelligence Agency mission is to conduct full spectrum information operations for the Air Force and the nation. Eighth Air Force/Air Intelligence Agency gains, exploits, defends, and attacks information to ensure air, space, and information superiority for warfighters, national decision-makers, and modernization forces.

The mission of Air Intelligence Agency's Assistant Director of Operations for Communications is to enable the AIA IO mission by providing information technology vision, direction, policy, programs, and guidance for 12,000 Agency personnel, operating more than 530 command, control, communications,

computers, and intelligence systems, in more than 70 organizations, worldwide. AIA/DOQ, through ADO-C tasking, proposes, develops and implements policy and guidance, integrating Department of Defense, National Security Agency, Department of Defense Intelligence Information Systems, and Air Force policy and guidance, to manage intelligence, communications, and information requirements throughout their lifecycle. AIA/DOQ is also responsible for the development, integration, and implementation of operational, systems, and technical architectures and plans, required to support AIA's mission in the primary intelligence functional areas.

Current major systems implementations include the formulation of an AF-level Defense-in-Depth strategy and program, implementation of an information operations portal capability, management of Air Force-wide classified engineering and installation and infrastructure modernization programs, and development of intelligence C4ISR architecture plans.

AIA/CCE@lackland.af.mil

CC: Maj. Gen. Paul J. Lebras

CV: Brig. Gen. Neal Robinson

CA: Jer Donald Get

DSN 969-2001

Address: HQ AIA

102 Hall Blvd., Ste. 201

San Antonio, TX 78243

ADO-C: DSN: 969-2658

Fax: DSN 969-4670

Address: HQ AIA/ADO-C

102 Hall Blvd., Ste. 229

San Antonio, TX 78243-7009

AIA/DOQ: DSN 969-2600

AIA/DOQW: DSN 969-2768

AIA/DOQI: DSN 969-3718

AIA/DOQA: DSN 969-2403

Centers:

AFIWC/CC, Lackland AFB, Texas

DSN 969-2091

*** AFTAC/CC, Patrick AFB, Fla.**

DSN 854-2334

**an administratively supported unit*

NAIC/CC, Wright-Patterson AFB,

Ohio DSN 787-6400

Wings with Groups:

HQ AIA/8 AF/CD-IO

55th WG, Offutt AFB, Neb.

55th OG, Offutt AFB, Neb.

67th IOW, Lackland AFB, Texas

26th IOG, Ramstein AB, Germany

67th IOG, Lackland AFB, Texas

480th IG, Langley AFB, Va.

544th IOG, Peterson AFB, Colo.

690th IOG, Lackland AFB, Texas

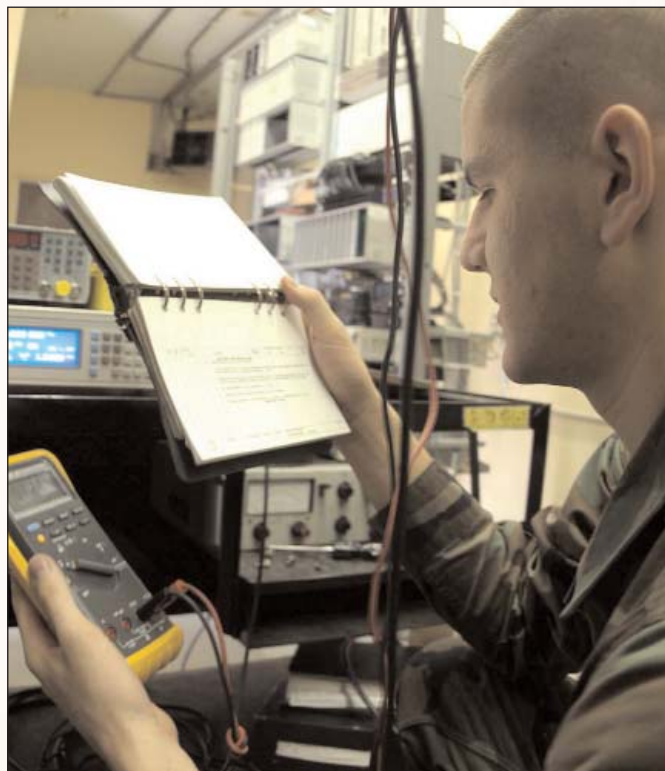
692nd IOG, Hickam AFB, Hawaii

70th IW, Fort Meade, Md.

373rd IG, Misawa AB, Japan

543rd IG, Lackland AFB, Texas

694th IG, Fort Meade, Md.



Airman 1st Class Christina Kinsey / 355th CS

Air Force Information Warfare Center

Headquarters: Lackland AFB, Texas

<http://afiwcweb.lackland.af.mil/>

Mission: The Air Force Information Warfare Center, collocated with HQs Air Intelligence Agency, is one of the AF's four warfare centers. AFIWC creates information warfare advantage for combatant forces by exploring, developing, applying and transitioning counter information technology, strategy, tactics and data to control the information battlespace. Recognizing the importance of normalizing information operations along the lines of air and space operations, the Air Force realigned AIA and AFIWC under Air Combat Command in February 2001 and took the first step to fully integrate IO weapons into the Combat Air Forces. The Center is made up of approximately 1,000 uniquely talented information warriors including civilian, active duty, Air National Guard, and Air Force Reserve personnel. These members develop information operations focused analysis for combat operations and targeting, perform IO concept exploration, and advance the operational art of IO.

AFIWC supports the full spectrum of IO activities including offensive and defensive counter-information functions. The Center is a leader in providing computer network defense and information



Tech. Sgt. Denise A. Rayder / 2nd CS

assurance capabilities. AFIWC's operations group and its subordinate squadrons operationalize and deliver information IO capabilities to combat forces. Capabilities include:

- Providing electronic warfare support—modeling, analysis, and reachback—to operational forces; IW testing and vulnerability analysis of blue computer networks and systems;

- IW Red Team multidiscipline vulnerability assessments of Air Force bases and units; and

- Development and validation of tactics, techniques and procedures for all disciplines of information operations.

AFIWC Commander:
Col. George L. Thompson DSN 969-2091

318th IOG: Detachment 1
DSN 644-2364

177th IWAS (Kansas ANG):
DSN 945-3460

AFIWC Vice commander:
Col. David Nicholls DSN 969-2091

318th IOG: Detachment 2
DSN 969-2314

346th TS: 345th Test Squadron
DSN 945-3460

AFIWC/IO: Information Operations Directorate
DSN 969-5377

23rd IOS: 23rd Information Ops Squadron
DSN 945-3601

453rd EWS: 453rd Electronic Warfare Squadron
DSN 969-2514

AFIWC/RM: Resource Mgmt Directorate
DSN 969-2578

39th IOS: 39th Information Ops Squadron
DSN 579-3939

afiwcpc@lackland.af.mil

AF-IWB: AF Information Warfare Battlelab
DSN 969-3030

92nd IWAS: 92nd Information Warfare Aggressor Squadron
DSN 945-4176

Fax: DSN 969-3552

318th IOG: 318th Information Ops Group
DSN 969-2314

262nd IWAS (Washington ANG): 262nd Information Warfare Aggressor Squadron
DSN 382-6439

Address: AFIWC
102 Hall Blvd, Suite 346
San Antonio, TX 78243-7038

Air Force Information Warfare Battlelab

FUNDING INNOVATION

Since 1997



Headquarters: Lackland AFB, Texas

<http://afiwcweb.lackland.af.mil/battlelab/>

Mission: The Air Force Information Warfare Battlelab's mission is to rapidly identify innovative and superior ways to plan and employ information operations capabilities, to organize and train forces for information operations, and to influence IO doctrine and tactics in order to meet current and emerging missions. The Battlelab accomplishes this mission by conducting operational demonstrations of IO initiatives, then evaluating their military worth.

AF-IWB: Solicits IO concepts from USAF operators, industry, other government agencies and academia. Identifies/evaluates IO concepts for potential military

value. Plans/leads successful operational demonstrations. Facilitates transfer of its initiatives and demonstrated concepts to the warfighter via recommendations to the Air Staff and other appropriate agencies. Concepts submitted to the AF-IWB should advance an Air Force core competency, be within the mission of the Air Force and apply to an IO discipline as defined by AF Doctrine Document 2-5.

Submissions must show operational impact, a low degree of technical risk and a high degree of innovation.

"Out-of-the-box" thinking and breadth of application are highly encouraged. Concepts which meet an acknowledged mission need are desirable; however, proposing a solution to a need that has not yet been identified demonstrates a higher degree of innovation. Ideally, a demonstration can be completed within approximately 18 months from contract award.

AF-IWB Commander:

Col. Robert G. Stiegel
DSN 969-3030

Fax: DSN 969-2122

Address: AF IW Battlelab
102 Hall Blvd, Suite 214
San Antonio, TX 78243-7020

IWInnovation@lackland.af.mil

Air National Guard



Headquarters: C4 Directorate Offices, NGB, Arlington, Va.

www.ang.af.mil

Mission: Air National Guard's Command, Control, Communications and Computers directorate provides communications and information systems support for the ANG through more than 200 field units which support federal and state worldwide operations and contingency missions in three roles:

Federal: To support national security objectives.

State: To protect life and property and to preserve peace, order and public safety.

Community: To participate in local, state and national programs that add value to America.



Master Sgt. Mary-Dale Amison / MOANG

The C4 directorate is the organization responsible for functional management, budgeting, planning, programming and execution for the following:

8th CCG
34th CBCS
2nd JCSS
88th BCF
1st SOCF
1st CSS
19th EIS
15th ACS
15th Air to Ground Ranges
10th ATCS
4th CRTC
2nd ASOC
8th ASOS
1st STS

4th AOGs for USAF AOC augmentation, ANG battle management, ANG managed airspace

Address: ANG/C4
1411 Jefferson Davis Highway
Arlington, VA 22202-3231
Fax: DSN 329-2753

C4: Col. J. Craig Brown

DSN 327-5345

C4 Deputy: Col. Ed West

DSN 327-5371

C4A:

DSN 327-2167

C4B:

DSN 327-2142

C4C:

DSN 327-5365

C4E:

DSN 327-5372

C4I:

DSN 327-5307

C4N:

DSN 327-5404

C4P:

DSN 327-2111

C4R:

DSN 327-2114

ANG C4 Field Units

Air Traffic Control:

241st ATCS, St. Joseph, Mo.

243rd ATCS, Cheyenne, Wyo.

245th ATCS, McEntire, S.C.

248th ATCS, Key Field, Miss.
258th ATCS, Johnstown, Pa.
259th ATCS, Alexandria, La.
265th ATCS, Pease, N.H.
270th ATCS, Kingsley Field, Ore.
297th ATCS, Kalaeloa, Hawaii
Alpena Control Tower, Mich.
Alpena RAPCON, Mich.
Clover Control (ARTCC), Utah
Moffett Field Control Tower, Calif.
Selfridge Control Tower, Mich.
Selfridge RAPCON, Mich.
Springfield Control Tower, Ohio
Volk Control Tower, Wisc.
Volk RAPCON, Wisc.

Air Battle Management:

1st AF, Tyndall AFB, Fla.
NEADS, Rome, N.Y.
WADS, Wash.
SEADS, Tyndall AFB, Fla.
611th ACWS, Oahu, Hawaii
140th ADS, Punta Salinas, Puerto Rico
150th ADS, Kauai, Hawaii
169th ACWS, Hawaii
152nd AOG, Syracuse, N.Y.
157th AOG, St. Louis, Mo
253rd OLAA, Hanscom, Mass.

111th ASOC, Tacoma, Wash.
182nd ASOC, Peoria, Ill.
116th ASOS, Tacoma, Wash.
118th ASOS, Badin, N.C.
122nd ASOS, Pineville, La.
124th ASOS, Boise, Idaho
165th ASOS, Brunswick, Ga.
169th ASOS, Peoria, Ill.
238th ASOS, Meridian, Miss.
274th ASOS, Syracuse, N.Y.
103rd ACS, Orange, Conn.
107th ACS, Phoenix, Ariz.
109th ACS, Salt Lake City, Utah
112th ACS, State College, Pa.
116th ACS, Astoria, Ore.
117th ACS, Savannah, Ga.
123rd ACS, Blue Ash, Ohio
128th ACS, Volk Field, Wisc.
133rd, ACS, Ft Dodge, Iowa
134th ACS, McConnell AFB, Kan.
141st ACS, Aquadilla, Puerto Rico
154th ACS, Barking Sands, Hawaii
255th ACS, Gulfport, Miss.

Ranges and Airspace:

266th RANS, Mt. Home AFB, Idaho
Airburst Range (Det. 1, 140th WG), Peterson AFB, Colo.
Atterbury Range (IN ANG HQ Det. 1), Edinburgh, Ind

Bollen Range (Det. 1, 193 SOW),
Annnville, Pa.
Cannon Range (Det. 1, 131 FW),
Laquey, Mo.
Fort Drum Range (Det. 1, 174 FW),
Antwerp, N.Y.
Grayling Range (CRTC/DOR), Alpena,
Mich.
Hardwood Range (Volk Field CRTC),
Camp Douglas, Wisc.
Jefferson Range (IN ANG HQ Det. 2),
Madison, Ind.
McMullen Range (Det. 1, 149 FW),
Tilden, Texas
Razorback Range (Det. 1, 188FW),
Fort Smith, Ariz.
Shelby Range (ANG CRTC/OTR),
Gulfport, Miss.
Smoky Hill Range (Det. 1, 184BW),
Salinas, Kan.
Townsend Range, Townsend, Ga.
Warren Grove Range (Det. 1, 108th
ARW), McGuire AFB, N.J.
CRTC Alpena, Mich.
CRTC Gulfport, Miss.
CRTC Savannah, Ga.
CRTC Volk Field, Wisc.

Base Comm Flights

101st CF, Bangor, Maine
102nd CF, Otis ANGB, Mass.
103rd CF, Bradley IAP, Conn.
104th CF, Barnes, Mass.
105th CF, Stewart ANGB, N.Y.
106th CF, Suffolk CTY, N.Y.
107th CF, Niagara Falls, N.Y.
108th CF, McGuire AFB, N.J.
109th CF, Schenectady, N.Y.
110th CF, Battle Creek, Mich.
111th CF, Willow Grove ARS, Pa.
113th CF, Andrews AFB, Md.
114th CF, Sioux Falls, S.D.
115th CF, Madison, Wisc.
116th CF, Robins AFB, Ga.
117th CF, Birmingham, Ala.
118th CF, Nashville, Tenn.
119th CF, Hector, N.D.
120th CF, Great Falls, Mont.
121st CF, Rickenbacker ANGB, Ohio
122nd CF, Fort Wayne, Ind.

123rd CF, Louisville, Ky.
124th CF, Boise, Idaho
125th CF, Jacksonville, Fla.
126th CF, Scott AFB, Ill.
127th CF, Selfridge ANGB, Mich.
128th CF, Milwaukee, Wisc.
129th CF, Moffett NAS, Calif.
130th CF, Charleston, W.V.
131st CF, Lambert/St. Louis, Mo.
132nd CF, Des Moines, Iowa
133rd CF, Minneapolis, Minn.
134th CF, McGhee-Tyson ANGB,
(Knoxville), Tenn.
136th CF, Dallas NAS, Texas
137th CF, Oklahoma City, Okla.
138th CF, Tulsa, Okla.
139th CF, St. Joseph, Mo.
140th CF, Buckley AFB, Colo.
141st CF, Fairchild AFB, Wash.
142nd CF, Portland, Ore.
143rd CF, North Kingstown, R.I.
144th CF, Fresno, Calif.
145th CF Charlotte, N.C.
146th CF, Channel Islands ANGS,
Calif.
147th CF, Ellington (Houston), Texas
148th CF, Duluth, Minn.
149th CF, Kelly AFB, Texas
150th CF, Kirtland AFB, N.M.
151st CF, Salt Lake City, Utah
152nd CF, Reno, Nev.
153rd CF, Cheyenne, Wyo.
154th CF, Hickam AFB, Hawaii
155th CF, Lincoln, Neb.
156th CF, Puerto Rico
157th CF, Pease ANGB, N.H.
158th CF, Burlington, Vt.
159th CF, New Orleans, La.
161st CF, Ariz.
162nd CF, Tucson, Ariz.
163rd CF, March ARB, Calif.
164th CF, Memphis, Tenn.
165th CF, Savannah, Ga.
166th CF, New Castle, Del.
167th CF, Martinsburg, W.V.
168th CF, Eielson AFB, Alaska
169th CF, McEntire ANGB, S.C.
171st CF, Pittsburgh ANGS, Pa.
172nd CF, Jackson, Miss.
173rd CF, Klamath Falls, Ore.

174th CF, Hancock Fld
(Syracuse), N.Y.
175th CF, Martin State Airport,
(Baltimore), Md.
176th CF, Kulis ANGB
(Anchorage), Alaska
177th CF, Atlantic City, N.J.
178th CF, Springfield, Ohio
179th CF, Mansfield, Ohio
180th CF, Toledo, Ohio
181st CF, Hulman Reg Apt (Terre
Haute), Ind.
182nd CF, Peoria, Ill.
183rd CF, Springfield, Ill.
184th CF, McConnell AFB, Kan.
185th CF, Sioux City, Iowa
186th CF, Meridian, Miss.
187th CF, Dannelly Field,
(Montgomery), Ala.
188th CF, Fort Smith, Ariz.
189th CF, Little Rock AFB, Ark.
190th CF, Forbes Field, Topeka, Kan.
192nd CF, Richmond, Va.
193rd CF, Harrisburg, Pa.
193rd OCF, Harrisburg, Pa.
702nd CSS, Tyndall AFB, Fla.

Engineering Installation:

130th EIS, Salt Lake City, Utah
202nd EIS, Macon, Ga.
205th EIS, Oklahoma City, Okla.
210th EIS, St. Paul, Minn.
211th EIS, Annnville, Pa.
212th EIS, Milford, Mass.
213th EIS, Stewart ANGB, N.Y.
214th EIS, New Orleans, La.
215th EIS, Everett, Wash.
216th EIS, Hayward ANGS, Calif.
217th EIS, Springfield, Ill.
218th EIS, Jefferson Barracks,
(St. Louis), Mo.
219th EIS, Tulsa, Okla.
220th EIS, Zanesville, Ohio
241st EIS, Chattanooga, Tenn.
243rd EIS, South Portland, Maine
270th EIS, Willow Grove ARS, Pa.
272nd EIS, LaPorte AGS, Texas
273rd EIS, Jefferson County AP,
(Beaumont), Texas

Combat Communications:

162nd CCG, North Highlands ANGS,
Calif.
201st CCG, Hickam AFB, Hawaii
226th CCG, Montgomery, Ala.
251st CCG, Springfield, Ohio
252nd CCG, Tacoma, Wash.
253rd CCG, Otis ANG Base, Mass.
254th CCG, Garland ANGS, Texas
281st CCG, Coventry, R.I.
114th CBCS, Patrick AFB, Fla.
143rd CBCS, Seattle, Wash.
147th CBCS, San Diego ANGS, Calif.
149th CBCS, North Highlands ANGS,
Calif.
206th CBCS, Elmendorf AFB, Alaska
221st CBCS, Garland ANGS, Texas
222nd CBCS, Costa Mesa ANGS, Calif.
223rd CBCS, Hot Springs, Ark.
225th CBCS, Gadsden, Ala.
228th CBCS, McGhee Tyson ANGB,
Tenn.
231st CBCS, Andrews AFB, Md.
232nd CBCS, Montgomery, Ala.
234th CBCS, Hayward ANGS, Calif.
236th CBCS, Hammond, La.
239th CBCS, Bridgeton, Mo.
240th CBCS, Eastover, S.C.
242nd CBCS, Spokane IAP, Wash.
244th CBCS, Portland, Ore.
256th CBCS, Cheney, Wash.
261st CBCS, Van Nuys, Calif.
262nd CBCS, Bellingham, Wash.
263rd CBCS, Badin, N.C.
264th CBCS, Peoria, Ill.
265th CBCS, S. Portland, Maine
267th CBCS, Otis ANGB, Mass.
269th CBCS, Springfield, Ohio
271st CBCS, Annnville, Pa.
272nd CBCS, Portland IAP, Ore.
280th CBCS, Dothan, Ala.
282nd CBCS, North Smithfield, R.I.
283rd CBCS, Dobbins ARB, Ga.
285th CBCS, Kingshill,
Virgin Islands
291st CBCS, Hilo, Hawaii
292nd CBCS, Hahului, Hawaii
293rd CBCS, Hickam AFB, Hawaii
224th JCSS, Brunswick, Ga.
290th JCSS, MacDill AFB, Fla.

AF Comm and Info Career Field Management Team

Location: Randolph AFB, Texas

www.afpc.randolph.af.mil/cp/cicp

Mission: The Communications and Information Career Field Management Team (formerly the Comm and Info Career Program) oversees more than 30,000 Air Force civilian professionals in over 60 related comm and info job areas. We encourage and manage competitive job opportunities and provide professional development training and tuition assistance. In addition, we administer the AF comm and info PALACE Acquire, Career Broadening, and the SCOPE Champion programs. The CICFM team offers career counseling to AF civilians to help them better manage their careers. We also assist military and civilian supervisors with candidate referral lists,

employee career briefs, and selection guidance. (Please note: The CICFM Team no longer processes vacancy fill actions, but we functionally oversee and consult with the AFPC personnel staffers.) In professional development, short and long-term training for executive and managerial development is provided. Tuition assistance is available to qualified individuals pursuing undergraduate or graduate education in a communications and information related degree. SCOPE Champion is our premiere senior leadership development initiative in line with the AF's Total Force Development. It grooms highly-competitive GS-14s and GS-15s, offering opportunities for diverse work assignments in top-tier leadership positions. Career broadening positions provide mid-level opportunities to develop new skills, broaden exist-

ing functional skills, and enhance leadership perspective. Workforce renewal is achieved through the Air Force PALACE Acquire Program. The program primarily targets college graduates and offers three years of formal and on-the-job training at Air Force organizations throughout the United States.

cicp@randolph.af.mil

DSN 665-3691 fax: DSN 665-2358

Address: HQ AFPC/DPKCI
555 E Street West, Suite 1
Randolph AFB TX 78150-4530

Career Field Management Team:

Jay Aragon (Chief), Mikele Bowman, Anthony Dillard, Rebecca Hamilton, Yvette Landers, Steve Lewis, Raymond Rodriguez, Al Tudyk, and Gabrielle Abbott

Comm and Info Officer Assignment Team

Location: Randolph AFB, Texas

www.afpc.randolph.af.mil/com-comp/

Mission: The Communications-Information Officer Assignment Team is part of the Directorate of Assignments, Air Force Personnel Center, Randolph AFB, Texas. The team is responsible for assignment actions, professional development, and counseling for more than 4,800 communications and information officers worldwide that comprise the largest mission support career field in the Air Force.

The team examines individual qualifications, availability, and experience to match officers to DOD

manpower requirements at more than 500 locations. They select officers for special duty, cross flow and joint tours. The team interfaces with joint/departmental, Air Staff, and major command personnel staffs to identify requirements, establish priorities, and ensure critical positions are filled. They also advise commanders, supervisors, and career field officers on assignment system processes.

Becoming a future Air Force leader is an on-going process and successful senior officers build their careers one assignment at a time. The Communications-Information Officer Assignment Team plays a key role in developing future Air Force leaders who fully understand

the operational Air Force, can demonstrate breadth and depth in their career field, have proven their ability to lead, and think of themselves as aerospace operators first, specialists second.

DSN 665-2491

fax: DSN 665-3408

Address: HQ AFPC/DPASC
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